

KIGALI INDEPENDENT UNIVERSITY ULK



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ACADEMIC REGULATIONS

Kigali, March 24, 2023

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FOREWORD

Kigali Independent University ULK is a private Institution of higher learning founded on 15th March, 1996 and now governed by the new Law n° 010/2021 of 16/02/2021 determining the organization of education, the Ministerial Order determining standards in education N° 001/MINEDUC/2021 of 20/10//2021, the Ministerial Order determining Rwanda qualifications framework N° 003/MINEDUC/2021 of 20/10//2021, the current Law regulating Labour in Rwanda, the current Law governing Companies, the ULK statutes, the present Internal Regulations and other academic regulations.

ULK' Philosophy is based on four fundamental principles: to have faith in God; to know your mission on earth; to have positive thoughts and to live ethical values. ULK's motto is "Science and Conscience". ULK's key values are: Integrity, Humility, Determination and Excellence.

The Vision of ULK is the following: ULK is destined to stand out as a remarkable University for excellence at the heart of Africa, with highly motivated students and high qualified personnel endowed with elevated ethical values. ULK also takes pride in its very modern infrastructure and equipment and endeavours to perfectly fulfil its mission before God.

The Mission of ULK is the following: to provide people with training which may enable them to become actors and organizers of a complete development of our nation. In this respect, research which is carried out is mainly focused on topics of local, national and regional interests.


The present document sets and presents Academic Regulations of Kigali Independent University ULK.

This regulation applies to students at Kigali Independent University ULK both Nationals and Internationals and it must be observed strictly.


They are set with the approval of the ULK Governing Body, and It is subject to be revised whenever need arises.

Prof. Dr NKUNDABATWARE Innocent

Vice Chancellor of ULK



ULK Academic Regulations (March 2023)



TITLE 1: YEARS, SESSIONS, SEMESTERS AND TERMS

Article 1: In these regulations, the following terms shall have the following meanings:

- **Academic Year:** the length of time the Kigali Independent University ULK is offering classes of full-time undergraduate or Master's programmes, equivalent to a minimum of 120 credits. One credit is equated to 10 hours of notional student learning effort; thus a minimum of length of 1200 hours for an academic year;
- **Session:** the part of the academic year during which the Kigali Independent University ULK holds classes;
- **Semester:** one of two divisions of 15 weeks each of an academic year;
- **Term:** a definite continuous period during which instruction is regularly given to students; presently a period of 1/3 of the academic year.

Article 2: A Student normally registers for an academic year, on a full-time basis for those taking credits equivalent to different levels as specified in Rwanda National Qualification Framework which lead to the award of bachelor's degree with honour within 3 years, and part time are those awarded certificate (short courses)

Article 3: A full-time student is one who takes a minimum of 160 credits of modules (1600 hours) during the academic year for Undergraduate leading to a Bachelor's degree with honour of 8 levels according to the National Qualification Framework and two years of Masters (level 9).

A regular student is the one:

- who complies with the registration requirements;
- who has cleared registration and academic fees;
- who has registered for the whole range of the academic year course;
- Who sits for assessments of the modules programmes.

TITLE 2: ADMISSION

2.1. Admission at undergraduate level

Article 4: To be admitted to the first year of an undergraduate programme, the applicant must comply with the Ministry of Education admission requirements (at least two principal passes) or Equivalence for those who present foreign certificate.

Article 5: To be admitted to lectures or other teaching/learning activities of ULK or to examinations or other assessments, a student must be registered on the appropriate programme.

Article 6: In order to be registered for any degree or Advanced Certificate Course, the prospective student must submit the following documents:

1. A notified photocopy of the required certificate;
2. A dully filled-in registration form;
3. Two passport photos taken at ULK (for Year ones students and transferees) ;
4. A copy of the identity card or passport for foreigners;
5. Equivalence for students who have foreign academic documents;
6. An evidence of registration fees payment.

Any student failing to submit one of the above required documents will remain under provisional registration status until all documents are submitted.

Article 7: Senate/Department commission or Unit may, in addition, prescribe, as a the prerequisite for admission to any programme, the attaining of a specified standard in specified subjects at the National Examination Certificate level or its equivalent. This will then be specified in the Students Admission Policy.

Article 8: Any late application to register should be addressed in writing to the Admissions Committee, stating the reasons for the lateness, within fifteen days of the end of the Registration Period. The Admissions Committee will decide on the case with the advice of the Department responsible for the programme on which registration is sought.

Article 9: All students are required to supply the ULK Directorate of Academic Services with a postal and residential address and an address for the receipt of the Institution's accounts. Any change of address must be notified within seven days of the change. Official correspondence sent to the address provided by the student will be deemed to have been received by him or her.

Article 10: The names under which students are registered will be used on all Institution documents. Any request for change of name must be supported by legal documentation.

Article 11: Registration and academic fees are fixed by the Founder and President of ULK. They are not refundable, except in case of double payment.

Article 12: At the end of the registration process, a Registration Card is issued to each registered student, it:

- serves as an evidence of eligibility to attend lectures and access to practical classes and for the use of the ULK Library and Digital laboratories;
- shall be provide to student for the purpose of identification during all ULK teaching, learning and assessments;
- shall be kept by a student throughout the academic year and shall be presented to the Head of Department at Registration each year;
- shall be presented in order to obtain any academic document ;
- In case of loss of the Student Card, a new Student card will be provided upon submitting the evidence of payment of a new one as highlights in the fees structure of ULK;
- remains the property of ULK;
- carries the student's photograph. This image is stored electronically by the ULK , and is made available to faculties and departments, and to residences, for class lists and similar purposes.

The part-time student is given a part time student card. The online student is given an online student card.

Article 13: A student's registration may be cancelled at any time during the academic year by the Director of Academic Services on the ground of a serious omission or false declaration at registration.

Checking on the authenticity of the documents handed in by the registered student doesn't stop with the registration. It is ongoing process. In case the student's file contains a non-authentic academic document, the student shall be excluded for good from the University.

Article 14: Each class must have a class representative, a Deputy Class representative and three (3) advisers who are democratically elected by their peers. Elections are held under supervision of the Director of student affairs (or his/her delegate) and the delegates of the Association of Students Executive committee.

Article 15: Registration may be withdrawn by the Director of Academic Services and the student excluded from the Institution on disciplinary grounds.

2.2. Admission at Master's level

Article 16: To be admitted to a master's programme, it is a must to have a recognized Bachelor's Degree with Honours or a qualification deemed equivalent. Applicants must also demonstrate sufficient ability in English.

Article 17: Successful applicants will be registered only after they have filled in a registration form to be submitted together with a proof of payment of the first instalment of the required University fees. All Students are requested to renew their registration at the beginning of every subsequent year. Failure to renew the registration, shall lead to an automatic discontinuation from studies.

A registered student must have a student card as a proof of registration for the academic year. Online registration is done and online programmes are offered.



Article 18: No student shall be allowed to change modules/programmes after the two months of commencement of the academic year.

Transferring from one academic programme to another will be allowed only if the candidate possesses the required admission criteria for the programme which transfer is being sought and vacancy exists in that programme.

Article 19: A minimum of 180 credits (150 credits for module work and 30 credits for a dissertation) must be completed for a student to obtain a Master's Degree at the Kigali Independent University ULK.

Article 20: For any other admission provision not specified in this document, the Students Admissions Policy may be consulted.

TITLE 3: STUDENT TRANSFER

Article 21: Students are allowed to transfer from one session/programme to another; the decision should be taken by the committee chaired by the Director of Academic Services including the concerned Head of Departments. IT Services will assist in the management of this transfer exercise to avoid duplication of information.

Article 22: A Student who has accumulated credits at one or more approved institutions within Rwanda or outside may apply to have these credits taken into account when joining a programme at ULK. The determination of the amount of credit to be awarded, the point of the programme which the student should join and/or the modules to be taken or excused will lie with the Director of Academic Services, acting on the advice of the Department managing the programme.

Article 23: The applicant will have to submit his or her credits transfer request in writing to the Director of Academic Services who shall decide (in writing) on credits to be awarded, within 30 opening days, on the advice of the Department managing the programme.

TITLE 4: CANCELLATION OF REGISTRATION

Article 24: A student may cancel his/her registration by giving a written request-notice to the Director of Academic Services, to suspend his/her registration for the whole or the remainder of an academic year, producing evidence of circumstances that make it impossible to continue studying but which does not preclude from returning back the following year. Such requests will be granted automatically, on provision of medical evidence, in case of: serious/debilitating illness, handicap which may require time to overcome, requests for maternity leave, and death or illness of a close relative or dependant. Other valid reasons may also be given, and the decision will be taken by the Director of Academic Services together with the concerned Head of Department on the validity of the evidence that a period of suspension is needed and the likelihood of the student being able to return to his/her studies at the beginning of the following year.

Article 25: A request for registration cancellation will be granted automatically, on provision of medical evidence, in cases of serious or debilitating illness, or handicap which may require time to overcome, or requests for maternity leave, or the death or illness of a close relative or dependant. Other kinds of reasons may also be given, and the decision will be taken by the Director of Academic Services, on the advice of the Head of Department on the strength of the evidence that a period of cancellation is needed and the likelihood of the student being able to return to his or her studies at the beginning of the next year. Failure to do so will render the student liable for both academic and finance matters.

Article 26: In the case of a suspension that starts after the beginning of an academic year, any passing grades already earned during that year will be retained on the student's record and the student will not be required to redo these assignments/ examinations but will rejoin the programme at an appropriate point to be agreed with, the Programme Leader.

Article 27: Normally only one such period of suspension shall be granted and for only one year. The exceptions are requests for maternity leave, debilitating illness/handicap where medical

evidence suggests that the student will be able to return to study within a further year, and events or conditions occurring so close to the end of an academic year that the circumstances that made the request necessary will clearly still be in force in the next year.

Article 28: No student may suspend studies for more than two years, nor may there be more than one period of suspension at any given level. Instead, students should re-apply for admission with transferred credit, under whatever admission rules are in force at the time.

TITLE 5: PROGRAMMES OF STUDY

Article 29: At ULK, a programme of study consists of a set of modules which together have a defined set of learning outcomes which a student must complete to the satisfaction of a Board of Examiners in order to be eligible for the award of a qualification.

Article 30: Details of the programmes, modules and units; the programme requirements, teaching, learning and assessment methods as well as tuition and fees shall be published annually.

Article 31: All modules and programmes of study must be approved by the ULK Senate before they are advertised and before any students may be admitted. The specific requirements approved by Senate are detailed in a Programme Specification Form which has been scrutinised and approved by a Validation Panel chaired by the ULK Vice Chancellor or his or her representative.

Article 32: Programme requirements must include, as appropriate, for each academic year of the programme as well as each level of it, the code/reference, title, level and credit value of all the modules to be completed, clearly indicating which modules are compulsory or optional, together with any information on other additional course elements which may be required for the award.

Article 33: The programme requirements through each ULK Programme Specification Document have to indicate specific core modules which must be passed at each level and any other requirements for progression or for successful completion of the programme.

Article 34: ULK Modules shall normally be credit-rated, in multiples of 10 credits, where a credit is defined as ten hours of notional student learning effort. 20-credit modules shall be the norm at undergraduate level, but modules of other lengths are also permitted.

Article 35: The following skills modules, on which a pass is compulsory for progression/graduation, are included in all full-time undergraduate programmes: English Language; Computing and Information Technology; Communication and Study Skills; as well as Personal Development Planning. On the proposal of the Department, the Senate will decide on whether or not these modules may bear a credit rating and are additional to the programme's academic modules. It may also be required or not that they be passed but they do not contribute to grade-point averages, distinctions or honours classification.

Article 36: Where any ULK programme requirements include a substantial period of internship/industrial placement/clinical study, achieving a pass on this will be a requirement for progression/graduation. The Programme Specification will declare whether this period is graded and counts towards grade-point averages, honours classification or the award of distinction.

TITLE 6: MODULES

Article 37: A module at ULK is a coherent and identifiable unit of learning and teaching with defined learning outcomes. Modules provided for undergraduate programmes of study which are available on a full-time basis will normally be taught within a single time but may stretch, if

needed, across two semesters within a single academic year. This has to be subjected to the approval of the Department Council as well as the Senate and be published.

Article 38: Modules which, for sound academic reasons, as expressed and publicized by the department, require inputs outside the normal semester period (e.g. field courses) shall require specific approval by the Senate.

Article 39: There shall be a module description for every ULK module approved by the Senate, which includes the following: Department/Department, title, code/reference number of the module, its level and credit value, co-requisites, pre-requisites or prohibited combinations, the member(s) of staff responsible for the module, whether it is taught in semester 1 or 2, the learning outcomes, a brief description of the content, the learning and teaching strategy, key resources and the forms of assessment. This document shall have been scrutinised and approved at Department level and shall have been available to the Validation Panel which advised on the approval of the Programme.

Article 40: ULK Module descriptions may include pre-requisite and/or co-requisite modules, and programme specifications may prohibit certain combinations of modules. A pre-requisite is a module for which a student must have obtained credit before undertaking another specified module or modules. A co-requisite is a module which a student must take in conjunction with another module or modules within a single level. A prohibited combination is a set of two or more modules which may not be taken together within the same programme.

Article 41: All modules must be defined by level and credit value. The level of a module is an indicator of the relative demand, complexity, and depth of study and learner autonomy involved in the module. Levels descriptors are given in the Rwandan Qualifications Framework.

Article 42: Only one level may be assigned to a module, although there may be occasions when it may be possible for some or all of the content to be delivered in common for modules at different levels. In these instances, the modules will be clearly differentiated by separate learning outcomes and assessment and will be identified by separate module code numbers.

Article 43. For a module to be exempted for a student who has to repeat the year should have been passed with at least 50% this is applied to a student who wants to transfer to ULK from any other recognized Higher Learning Institutions.

Article 44: The Vice Chancellor, assisted by the Deputy Vice Chancellor Academics, assures that programmes, modules and units contents at undergraduate level are followed up by teaching staff members. Nevertheless, each School/Institute is autonomous in managing modules, examinations, exemptions, internship, dissertations, etc.

Article 45: No lecturer will start lecturing before:

- Being given induction by the Head of Department or any other competent authority;
- Updating the modules notes approved by the vetting team set by the Head of Department and uploading them into ULKE-learning platform according to international standards approved by the IT Manager;
- Signing the Academic Services Contract with the Vice Chancellor and the Deputy Vice Chancellor Administration and Finance;

The lecturer is also required to teach the contents of the module (theory, practical exercises and presentations) according to HEC requirements of the total module/unit hours, and to abide by the schedule established by the Head of Department.

Article 46: The student participation to modules/units, practical assignments, exercises and assessments is compulsory. Any absence due to disease or any other important reason should be communicated and the notification to the head of the department shouldn't exceed one week. An information copy should be handed to the corresponding Deputy Vice-Chancellor Academics; the

notification will have supporting documents. Attendance is compulsory and should not go below 80% in each module/unit.

Article 47: Students may provide a written request to the Director of Academic Services and reserves copy to the Deputy Vice Chancellor Academics, Director of Administration and Finance, and the Head of the department to suspend their registration for the whole or the remaining of the academic year. The letter must include evidence of circumstances that make it impossible for them to continue with their studies.

Article 48: Any student suspending his/her studies must pay the tuition fees related to the term period during which the suspension takes place because of the service provided to him or her.

Article 49: In the case of any suspension done after the beginning of an academic year, any passing grades already earned during that year will be kept on the student's record and the student will not retake these assignments/examinations but will rejoin the programme after an appropriate point of time to be agreed with the Department programme.

Article 50: The Director of Academic Services has to respond in writing to the request for suspension, within seven (7) working days and should reserve copies to the to the Deputy Vice Chancellor Academics, Director of Administration and Finance, and the Head of the department.

Article 51: All teaching staff are evaluated by students, Class representatives, Department Commission at the end of the appropriate time based on the following.

- His/her scientific competence (his/her handling of the module/unit contents, scientific articles and books published);
- His/her pedagogic competence (methodology, techniques and strategies applied in transmitting efficiently the module/unit contents);
- His/her assiduity and commitment to accomplish academic and administrative tasks.

In order to maintain or keep his/her module or unit, the lecturer must get at least 80% on the overall average of the evaluation made by the different committees mentioned above. All teaching staff are required to teach both face to face and 30% wherever applicable of remote instruction (Blended learning mode teaching, learning and assessments. For any exception the Executive

organ will write a derogation addressed to the concerned HoD for both Undergraduate and Master's programmes.

TITLE 7: ASSESSMENT

Article 52: Regulations under the above title are largely extracted from the ULK Assessment Policy and E-learning policy. In any case of contradiction, the present document shall prevail.

Article 53: The purpose of assessment is to measure the achievement of the intended learning outcomes, as enumerated into the Programme Specification and its related module descriptions. The form (s) of assessment for any module shall be appropriate for this purpose.

Article 54: The grade for a module is made up of the grades for assessments, weighted as approved in the Programme Specification. All assignment, module and programme marks shall be presented as percentage scores. Modules and/or units are normally assessed by:

- Continuous Assessment Tests (practical assignments, Class participation, this can be done through normative assessment (see E-learning policy 30% where applicable) Course works, Case studies) carried out during the teaching weeks, where grades and feedback are provided before the final examination. CAT1 will consist at least of three marked assessments. CATs' overall mark is out of 60 percent (60%) of the total marks of the module/unit.
- Final Assessment Test at the end of the module/unit. The Final Assessment Test overall mark is out of 40 percent (40%) of the module/unit total mark.

Article 55: Students will normally receive feedback on their grade and performance on (practical assignments, class participation, course works, case studies in CAT 1 and CAT2 at least a week before the next assessed work on the same module, whichever is earlier.

Article 56: No academic staff shall be a member of a panel of dissertation or thesis of students with whom they have a close relationship.

Article 57 In order to enhance quality assurance there is an internal academic auditor appointed by the Founder to verify the accuracy of and prevention of all fraud on a regular basis and external examiners in every academic year whose attributions are the following:

- to comment upon the assessments for each module for which they are responsible, the extent to which the assessments cover the syllabus, and whether they enable students to demonstrate achievement of the learning outcomes
- to consider, comment upon, and approve all examination questionnaires, and to comment upon marking schemes for individual papers, assessment criteria, and model answers
- to confirm whether or not the standard of marking is satisfactory by scrutinising a sample of assessed work for each module (sample size to be agreed between the board and the examiner)
- to comment upon the standards of achievement of students, and the comparability of this achievement to standards elsewhere
- to comment upon the standards of proposed awards, and their comparability to similar awards made elsewhere
- to make known any causes for concern in relation to academic standards achieved by students, the standards of modules, and the standards of awards to be made
- to advise the Subject Examination Board on appropriate actions where the marks for a module are significantly outside the normal pattern, and to endorse recommendations by markers for actions where the marks for a module are significantly outside the normal pattern
- to endorse decisions on results, progression, and recommendations for award
- to submit a full written report, including an optional confidential report to the Vice Chancellor to perform any other duties requested by Senior Authorities.

Article 58: A master's degree is conferred on a candidate only if he has successfully completed all requirements during two years after the registration to master's programme at this University. However, after consultation with the Master's committee, the Deputy Vice Chancellor Academics may grant to a student a limited extension to this period.

Article 59: Participation to lectures, seminars, and practical sessions by students is obligatory. Attendance will be monitored by related Head of Departments with attendance list. Senior Management Committee Members will also be involved in this monitoring.

Article 60: Only those who have completed the masters course programmes with regular attendance for each module/unit and who have paid tuition fees and whose payment receipts have been processed at the Kigali Independent University ULK cashier's office at least 24 hours before the exam will be allowed to sit for any assessment test.

Article 61: Submission of coursework on due date and attendance at assessment and in-module tests is obligatory. Non submission or non-attendance will lead to a mark of zero for the assignment or assessment unless adequately justified.

Article 62: Failure to pass modules because coursework with mitigation or exceptional extension is still outstanding or because the date for the special examination has not yet been reached shall not preclude students from progressing within the same academic year.

Article 63: The date for each assessment test is jointly fixed by students and the Department office, who inform the lecturer of the course module/unit.

Article 64: The Assessment test questions are set from each module/ unit which has been taught. It must comprise general questions as well as maturity questions.

Article 65: Students will normally receive feedback on their grade and performance on coursework within two weeks or at least a week before the next piece of assessed work on the same module, whichever is earlier. As per the final examination, results are to be released within one month from the day the examination has been conducted. Examination scripts, the marking scheme and signed nominative grades lists are handed in by the lecturer to the department. A copy of these lists is published either in hardcopy or through the ULK Official Website.

TITLE 8: MEMOIRS AND INTERNSHIPS

Article 66: Except where specified in the programme documentation, undergraduate projects dissertations are an integral and compulsory part of their programmes. They must be submitted by the time specified in academic calendar. HoDs together with other authorities are responsible for getting a place where a learner carries out his or her internship as required by the curriculum. MoUs with Government institutions, the private sector and other stakeholders are to be signed to help and find a place for a learner to carry out his or her internship.

Article 67: The undergraduate Project shall consist of original research, investigation, compilation or experimentation, making some contribution to knowledge in the relevant discipline. Unless otherwise stated in the Programme Specification, all Projects and Dissertations shall be the student's individual or group original work.

Article 68: Two students shall be assigned a supervisor for the Project by the department, on the student's own proposal, at the beginning of their final academic year or the end of the preceding one. Undergraduate students are expected to have agreed a plan or work with their supervisor(s) within two months of the start of the academic year.

Article 69: A student who will not be able to defend during the Academic year will be required to start a new project in the next academic year.

Article 70: Where it is appropriate to the discipline or field of study and specified in the Programme Specification Document, a construction or performance may stand in place of a Project or Dissertation but must be accompanied by a reflexive written account which demonstrates that the work meets the criteria for the award, of a length specified in the validated Programme Specification.

Article 71: The average length for projects and dissertations on ULK taught programmes shall be given an average of sixty pages unless otherwise stated in the Programme Specification. The above length does not include tables, diagrams and Appendices which contain ancillary material not essential for the argument of the main text.

Article 72: Where it forms the final assessment of a programme, no resubmission of an undergraduate Project, or extension of time, shall be allowed except where explicitly specified in the Programme Specification or because submission was delayed for medical reasons or other well founded reasons.

Article 73: Students are required to make an oral defence (*Viva Voce*) of their Project or Dissertation. The defence shall not normally extend beyond half an hour for undergraduate Projects. Undergraduate students will be expected to defend their Projects in English.

Article 74: The examiners shall normally be the supervisor and two other lecturers of the relevant discipline. The examiner who is not a supervisor of the project shall be the Chair of the panel of examiners. Where there is substantial and irreconcilable disagreement between examiners, a consensus will have to be looked for, otherwise, the view of the Chair shall prevail.

Article 75: Examinations shall be postponed if the candidate's absence is authorised. Where students fail to attend to defend the Project without authorisation, and retrospective authorisation is not granted, they shall be given one more opportunity to do so, not earlier than two weeks from the date of the examination or later than two months from it. Those failing to attend on the second occasion shall be deemed to have failed.

Article 76: A student is only admitted to present his/her dissertation after having passed all the academic examinations including the internship and having paid on the Kigali Independent University ULK bank account the dissertation fees as stated by the University fees structure.

Article 77: The norms and standards of the dissertation format must follow the model of a scientific work presentation as put forward by Kigali Independent University ULK.

Article 78: Marking the Dissertation is done as follows:

- Content: 50%
- Form, style and format: 25%
- Oral defence: 25%

The oral defence is done in front of a Jury of three Lecturers maximum and not in public audience. It can be done also online depending on the choice of learner and members of panel.

Article 79: Subsequent to the presentation, the student hands over to the Academic Directorate two copies of his/her corrected dissertation to be kept in the library within a month deadline.

Article 80: Any programme of the undergraduate studies at Kigali Independent University ULK must comprise an internship and the writing of a dissertation.

Article 81: Internship extends on six weeks and is marked out of 12 credits, i.e. 120 hours. It is supervised by Department lecturers.

TITLE 9: THE CONDUCT OF EXAMINATIONS

9.1. Preparation of examination papers

Article 82: All staff involved in the preparation of examination papers must ensure that students are not able to see or gain access, either accidentally or deliberately, to examination questions or related material. The arrangements to ensure security will depend on circumstances in individual offices but should be in accordance with the following:

Article 83: Each and every ULK Head of Department is responsible for the security of information relating to examination papers.

Article 84: The Head of Department should keep a record of the progress of each paper, including date submitted for typing, date typed, date final version checked, signed and approved for print by the examiner concerned, and date delivered to the Examinations Office.

Article 85: There should be no student access to a room in which examination papers are being prepared. If this is not possible, care must be taken to ensure that, whenever students are in the

room, examination material is not visible either on paper or on a computer screen. Offices should be locked when unattended and PCs should be 'locked' or staff logged out. Where possible, papers should be typed outside of student hours.

Article 86: ULK Examination questions should not be transmitted via the campus computer network – i.e. they should not be stored locally on a PC hard disc. Instead they should be typed and stored on a portable drive and should be printed only on printers which are connected directly to a PC, not on printers which are attached to a network.

Article 87: ULK Examination papers stored on a portable drive should be password protected to prevent unauthorized access. It is of course important that nobody else knows or can easily guess the password

Article 88: All examination material on a portable drive must be locked away securely when not being used. If papers are stored on portable drives, these must not be used for other purposes.

Article 89: Care must be taken when disposing of earlier versions or unwanted copies of examination papers. Hard copies should be destroyed by shredding.

Article 90: Examination questions and papers should not be sent by internal mail or as email attachments within the institution but should always be delivered by hand.

Article 91: Arrangements for the conveyance of examination papers or external examiners' comments should take account of the need for security. Examination papers should not be sent by fax to the External Examiners but should always be sent through the external post by recorded delivery. The External Examiner should return the examination papers by a similar postal method.

Article 92: The final typed version of an examination paper should be checked carefully by the internal examiner and at least one other person before being sent to the Director of Academic Services's office for printing.

Article 93: After printing, papers should be packaged ready for the examination, clearly labelled, and securely stored in the Director of Academic Services's office.

9.2. Examination Organization

Article 94: All organization of examinations invigilation and recovery shall be done by Examination Follow up Committed appointed by Executive organ. Heads of Departments will send the information regarding the Weekly Scheduling Meeting to Examination Follow Up committee not later than Tuesday every week. Upon receiving all relevant information the Examination Follow Up Committee shall disseminate the full time table as follows:

- Publish information on the date, time and place of each examination;
- Draw an 'invigilation of examination' schedule in consultation with Heads of Departments;
- Ensure that relevant question papers are available at each examination in sufficient quantity;
- Ensure that sufficient examination script books are available and that they are securely stored both before and after any examination;
- Making the attendance of all students to the examination be taken by finance recovers;
- Complying with the Finance Recovery Office drawn sitting arrangement for students in the examination room with each student allocated a seat number.

9.3. Accommodation

Article 95: Examinations of different durations should not normally be scheduled in the same rooms. In case this is done all arrangements to preserve order when some examinations are ending must be provisioned.

Article 96: Where two or more groups of students are undertaking different examinations in the same room, a clear indication of the division(s) between the groups must be communicated in advance and published, under the supervisory of the Directorate of Academic Services.

9.4. Invigilation

Article 97: Every lecturer is responsible to invigilate his/her exam for the module he/she has taught and Heads of Departments are responsible to inform those lecturers and submit the names to the Examination Follow Up Committee. If more than two hundred candidates are to be examined in any room, an additional invigilator should be provided. Chief invigilator is responsible of the invigilation throughout the invigilation duration an examination report is signed and kept in the office of the Head of Department.

Article 98: Examination committee headed by its Chairperson should release the examination time table every Thursday at 10:00 am for dissemination to all concerned people.

Article 99: Sufficient invigilators should be designated to cover all examinations. Under no circumstances whatsoever must the examination room be left unattended during any part of an examination.

Article 100: Heads of Departments together with Examination Follow Up Committee should ensure arrangements are in place to designate invigilators in each examination room as well as the Chief Invigilator, with overall responsibility for the conduct of the examination in a particular room. A due invigilation time table will have to be released each Thursday of the week preceding an examination week.

Article 101: Invigilators may not delegate their appointment. If an invigilator is unable to fulfil his or her duties because of circumstances beyond their control, he/she should notify his/her Head of Department, who should designate an alternative invigilator.

Article 102: Students should not be permitted to enter an examination an hour after it has started, nor to hand in their scripts and leave within one hour of the starting of the examination.

Article 103: The Chief Invigilator should remind students, at the beginning of an examination of the length of the examination, warn them that they may not talk to each other or look at each other's work during the examination and tell them when they may start. Students should be told how long

remains at the end of each hour and 30 minutes and ten minutes before the end of the examination. When the Chief Invigilator announces the end of the examination, all writing must cease.

Article 104: Any student needing to leave the examination room during an examination for an unavoidable reason with permission and with the intention of returning should be accompanied by an invigilator.

Article 105: Invigilators have a responsibility to ensure that the examination for which they are appointed runs smoothly and is conducted in accordance with the present ULK Academic Regulations and any specific institutional rules.

Article 106: Talking among candidates or looking at each other's work will not be permitted in examinations and will be grounds for exclusion from the examination by the Chief Invigilator, who also has the power to initiate disciplinary proceedings for cheating.

Article 107: The Chief Invigilator should collect all examination stationery, including question papers not later than 30 minutes before the start of the examination and to ensure that an adequate supply is maintained throughout the examination. Recovers are to be in their designated places on time to smoothly, efficiently and effectively carry their e-recovery system.

Article 108: Invigilators must arrive in the examination room or laboratory at least 30 minutes before the planned start of the examination. They should then ensure that the examination room is suitably prepared. They should see that there are sufficient places for the number of candidates expected, that each place is provided with the materials, aids and equipment indicated on the rubric of the paper, and with an answer book where required.

Invigilators should also ensure that the correct examination question papers are distributed to candidates before the examination starts and that each question paper is complete.

Article 109: Candidates should be seated as directed by the invigilators and in accordance with the sitting arrangement provided by Examination Fellow Up Committee.

Article 110: Students is restricted to bring into the examination room any books, pieces of paper, calculators with text facility, mobile telephones and other electronic devices, except where specified in the examination instructions. If a candidate is reported to have violated these instructions, his/her exam will be cancelled to be retaken in the following academic year.

Article 111: In the event of a candidate becoming ill (or similar emergency), the Chief Invigilator should call immediately upon the ULK or any other Health Personnel or ask that it be done and submit a full report using the Examination Incident Form.

9.5. Ending the Examination

Article 112: The Chief Invigilator should announce the end of the examination and instruct candidates to stop writing.

Article 113: The Chief Invigilator should remind candidates that all work, including rough work, must be handed in and that no answer book, official stationery or equipment is to be removed from the examination room. Candidates should be reminded to complete the front of their script(s) (answer book(s)) and, if special loose sheets are used, to attach these to the completed scripts (answer book(s)).

Article 114: Prior dismissing the candidates, the Chief Invigilator must ensure that all completed scripts are collected from each candidate who has signed the candidate list and check that the number of candidates agrees with the number of scripts collected.

Article 115: Candidates should be reminded that they must remain seated and silent until all scripts have been collected, counted and sealed.

9.6. After the Candidates have Left

Article 116: All scripts (completed answer books) are packed into envelopes and enveloped sealed and are immediately picked the copies for marking finance services will collect the unused scripts and stationery.

Article 117: In case it appears impossible to return completed examination scripts and unused stationery immediately to the Examination Follow Up Committee (e.g. after an evening examination) the Chief Invigilator should ensure that completed examination scripts, any unused scripts (answer book(s)) and the Examination Incident Form are kept secure and returned to the Office at 08:30 AM the following morning.

9.7. Dealing with Emergency Interruptions to Examinations

Article 118: An examination should be deemed not to have started provided that students have not yet been given the opportunity to read the examination question papers.

Article 119: Where at the designated time of starting an examination, the building in which it was due to be held is closed as a result of an emergency building evacuation, the examination will normally start fifteen minutes after the building has been re-opened or in an alternative room.

It is the responsibility of the invigilators to remain in the vicinity of the building so that they may be the first people to (re)enter the building after the all-clear is given. It is the responsibility of the students to ensure that they are present at the time when the building is re-opened. No examination candidates should (re)enter the examination room until authorised to do so by the Chief Invigilator.

Article 120: As soon as possible after the emergency is over, the Chief Invigilator will (re)enter the examination room. Where an examination has been in process and it is disrupted because of an emergency then such an examination may be rescheduled. When the disruption occurs before 75% of the time allocated has passed, the examination will be rescheduled.

Article 121: The Director of Academic Services, in consultation with the Head of Department, is responsible for communicating the decision to students within 48 hours of the interrupted examination, by means of a notice affixed to the students' notice boards, that the examination will not take place as scheduled. The Head of Department will fix a new date, time and place and display the information on the students' notice board and forward the same to the Department

concerned. It is the responsibility of the students to ascertain the revised schedule and to be present at the designated time and place for the examination.

9.8. Cheating

Article 122: Cheating of any variety is a serious disciplinary offence and may render the student liable to failing an assignment or examination, failing a module, failing a Level or temporarily or permanently being excluded from ULK. 'Cheating', here, includes (but is not confined to) plagiarism and passing off another's work as the student's own, collusion between students in the production of submissions which are required to be individually authored (though discussion of their content is permitted), the fabrication of laboratory, practical or observation data, any attempt to obtain copies of unseen examinations or tests beforehand or to influence their contents or the marks given to submissions by threat or inducement, and the impersonation of a candidate by another in an examination. Unsuccessful attempts to cheat are regarded as seriously as successful ones. A teacher or a support staff member of an institution of higher learning who is proven to be involved in a learner cheat during assessment of knowledge and skills commits a fault. He or she is subject to an administrative fine according to the law in force.

Article 123: Students who help or conspire or collude with someone to cheat shall be held equally guilty and shall receive the same penalty.

Article 124: Where a member of staff detects or suspects cheating on the part of a student, the Head of Department responsible for the Programme must be notified in writing as quickly as possible and in all cases within seven days of the cheating being detected and physical evidence must be provided to support the charge. If the Head of Department is satisfied there is a case to answer, he or she shall send copies of the evidence to Vice Chancellor and the student within three working days of its receipt. The evidence shall be copied to the student with a covering letter including an explanation of the procedures to be followed. The student shall then have five working days to submit a defence or justification in writing.

Article 125: A Committee made up of the Head of Department (or nominee), the originator of the charge, the Director of Academic Services (or the Director of Students Services) and another senior academic of the Department shall consider the evidence and the student's reply, decide whether it appears that cheating has occurred and recommend a penalty, which shall be confirmed by the Vice Chancellor.

Article 126: If the student wishes to appeal against the penalty, he or she shall have a right to a hearing by the Vice Chancellor and the Committee.. He or she shall be warned, however, that if the verdict is confirmed by this hearing then the recommended penalty may be increased.

Article 127: If the student makes such an appeal and then fails to attend the hearing, it shall be held in his or her absence, the evidence reviewed and the penalty reconfirmed or varied.

Article 128: The normal penalty for a student's first offence shall be substituting a mark of zero for the assignment or examination or failure of the module, though in either case a higher penalty (temporary or permanent exclusion from the Institution) may be imposed at the discretion of the Senior Management if the offence appears grave.

Article 129: When plagiarism is proven for any component of a Project on an undergraduate degree, the student shall fail without possibility of resubmission.

Article 130: Where plagiarism or other cheating is discovered in a project, dissertation or thesis after the award of a degree, a hearing analogous to an appeal hearing shall be held to consider it in the same way as if it had been discovered before the award. Every reasonable effort must be made to contact the student, but if these efforts are unsuccessful during a six-month period, the hearing shall be held in his or her absence. If the charge is proven, the degree will be withdrawn. In this case the student has a right of appeal to a hearing chaired by the DVC in charge of Academics

Article 131: A record of any proven charges of cheating, attempted cheating or collusion in cheating, and the penalty awarded, shall be held on the student's file and the record shall be produced to the Committee in any further cases involving the same student.

Article 132: Any member of staff proved to be complicit in a student's cheating shall be liable to summary dismissal and may be liable to criminal proceedings.

9.9. Assessments Marking

Article 133: Before students sit for their assessments, HoD should appoint an assessment moderation team composed of three lecturers.

Article 134: The ULK Marking System has to be taken into account when allocating marks to scripts items.

Article 135: Grades sheet, evaluation sheets together with their marking schemes are handed into the department offices. In case there appears a marking error, the latter is corrected by the department commission which is composed by three lecturers appointed by the head of department. Hereupon a report is made and handed into the department with a copy to the Deputy Vice Chancellor Academics and concerned students are informed as soon as possible.

Article 136: Within a period of fifteen (15) days after the results have been released to students, any complaint (marks claiming) should be written to Head of Department with a copy to the Director of Quality. The Head of the Department then appoints a commission of 3 teaching staff members to treat the claims within a period of 4 days. The Department Commission examines the claim and a feed-back is given to the student within two working days.

Article 137: The marks of a module of which a student received an examination dispensation are included in the year's general average calculations. Exemption marks are 50/100 or beyond.

Article 138 Where a module has more than one assessment, students are normally required to pass them all, but students who have failed one assessment but achieved a grade of at least 50%

on undergraduate programmes or 55% on Master's programmes may be deliberated provided their overall module average reaches the pass grade.

Article 139: A student who fails to attend a required examination or fails to complete other assessed work by the stated deadline shall be deemed to have failed and shall be awarded a mark of zero for that examination or assessment, unless mitigation or leave of absence has been allowed in the light of the student's circumstances.

Article 140: A student who will have been unable to sit for the final assessment due to proven unavoidable circumstances will sit for the special exam. Unavoidable circumstances with authentic documents are limited to:

- Being admitted to the hospital at the time of the exam;
- Being on work mission outside Rwanda;
- Being on maternity bed at the time of exam.

- Students who sat for exam with proof and couldn't get marks will be given an opportunity to sit for a special exam at no charge.
- Any other reason that the Senior Management Committee will judge genuine/relevant.

Article 141: The student whose general average marks are below 50% automatically fails.

Article 142: The jury decision is approved and signed immediately on the deliberation grids. Students are informed of the decision immediately after the deliberation.

Article 143: A module is passed if its specified learning outcomes have been achieved. The assessment of each module shall generate a single mark between 0 and 100% expressing the extent to which the learning outcomes have been achieved. The pass mark for all levels shall be 50% on undergraduate programmes and 60% on Master's ones. No supplementary examinations should be allowed in the modular system but special examinations may be considered on merit of individual case.

Article 144: The deliberation stipulates the following:

- Have succeeded the students who have obtained 50% at least for each module without any failure;
- Are promoted students who obtained at least 50% of general marks and failed modules to be retaken in the next academic year.
- No student will be allowed to graduate having any failed module.

Article 145: Candidates registered for the coursework and dissertation programme shall sit for course examinations following assessment procedures. Unless stipulated otherwise the general university regulations shall be used to guide the conduct of examinations of all Master's courses.

Article 146: The Masters programme's mode of teaching and learning shall mainly be interactive with discussions as the main method used. For all the programmes, students will study core and elective courses. The marking scheme is 60% for continuous assessment (assignments, presentations...) and 40% for the final examination.

Article 147: The minimum pass mark for each prescribed master's module is 50%, provided that a subminimum of 50% has been obtained in the final examination.

Article 148: The student or his/her relative should submit the proof to the directorate of Master's studies not later than 48 hours from the time of exam. Students on work mission can submit the proof ahead of time or scan and send it to the University email.

A student who fails in a module in a given year shall repeat it next time it is offered.

Article 149: A Masters student, who fails a module for a second time, shall be obliged to attend and pay for that module in order to rewrite its examination.

Article 150: To complete the module work phase of the Masters programme, a student must pass all the 6 prescribed core modules and four (4) elective modules.

Article 151: After having completed the coursework phase, the Masters candidate will proceed to the dissertation phase of the programme. It is essential that he/she writes and submit a comprehensive proposal to the Director of Master's studies.

A candidate who, for valid reasons, fails to complete the dissertation within the specified period may apply for an extension of the registration period.

The extension period shall not exceed six months. Under very special circumstances, the Deputy Vice Chancellor of Research and Master's studies may consider a further extension of registration period for a maximum of six months.

9.10. Examination Boards (*Jurys of Deliberations*)

Article 152: Each ULK Department shall establish an Examination Board to consider student grades and determine whether students may proceed. The Board shall be chaired by the Head of Department (or nominee) and consist of all members of staff, plus all Programme Leaders, plus such appropriately qualified staff members on temporary contracts as nominated by the Head of Department, plus a member of the staff of the Quality Office. The Board shall consider student progression at the end of each Level and shall take note of the progress of part-time students within levels.

Article 153: The quorum for such meetings is three quarters of the potential full attendance, and the Head of Department (or his or her nominee) must be present as Chair. The Head of Department shall set up and chair a commission of three lecturers to work as mini- jury.

Article 154: In cases of dispute, decisions shall be taken by an absolute majority of those present. In the case of a tied vote the outcome most favourable to the student shall be taken.

Article 155: The details of the Board's deliberations are confidential and shall not be conveyed to any student or other person outside the Board, except in the Board's confidential minutes.

Article 156: The Minutes of the Board, duly signed by present members shall be passed to the Principal for onward transmission to and ratification by Senate and publish (physical or electronic).

TITLE 10: PROGRESSION

Article 157: Module/Units leaders are responsible for delivering the list of grades to the Head of Department, who will prepare the grades lists for the Academic Senate in accordance with the Academic Calendar.

Article 158: Marks awarded for each module/unit will be provisional until confirmed by the relevant Board of Examiners and by Senate and be archived. Final copies of confirmed marks will be kept at the Directorate of Academic Services as well as at the Department.

Article 159: A module is passed if its specified learning outcomes have been achieved. The assessment of each module shall generate a single mark between 0 and 100% expressing the extent to which the learning outcomes have been achieved. The pass mark for all levels shall be 50% on undergraduate programmes.

Article 160: Where a module has more than one assessment, students are normally required to pass them all, but students who have failed one assessment but achieved a grade of at least 40% on undergraduate programmes may be allowed to pass the module provided their overall module average reaches the pass grade of 50%.

Article 161: A candidate who fails to attend a required examination or fails to complete other assessed work by the stated deadline shall be deemed to have failed and shall be awarded a mark of zero for that examination or assessment, unless mitigation or leave of absence has been allowed in the light of the student's circumstances.

Article 162: The minimum average pass mark for progression from level 1 to level 2 and level 2 to level 3 on all programmes shall be 50% at each level for full-time students. Students allowed to progress shall retake any failed modules during the next year.

Article 163: The minimum pass mark for progression from one level to another is also set up to 50% average mark on all programmes. Students allowed to progress shall retake any failed modules during the next semester if available, or next year. At validation, programmes may set additional requirements for progression.

Article 164: Where stated in the validated Programme Specification, certain modules may be designated 'core', and progression to the next level will not be permitted until these modules have been passed (except that part-time students may declare a pattern of module choice which includes some modules from the next level, providing all the as yet un-passed modules from the previous level are also included).

Article 165: Students who are not allowed to progress to the next level will be allowed to register and repeat the modules they have failed. Student's transcripts will show the mark of succeeded modules.

Article 166: Students who fail retaken modules; or who do not either suspend their registration with permission or retake the failed modules in the next year after the failure, shall be allowed to repeat the modules they have failed.

Article 167: Where a student fails to meet professional requirements other than academic failure as identified in programme specifications for professionally accredited programmes, the Department will normally be expected to make a provision for a further opportunity to satisfy the programme requirements equivalent to that required for academic components of the programme.

Article 168: Where a student's performance in relation to professional requirements, other than academic failure, is considered irredeemable following a further opportunity to satisfy the programme requirements, but their academic performance merits it, the student shall be eligible for the award of an alternative academic qualification, which will not provide professional status, as documented and approved in the Programme Specification.

TITLE 11: AUTHORISED ABSENCE/LATE SUBMISSION OF ASSIGNMENTS

Article 169: Due dates for in-course assignments, the proposed content and timetable of the module and its required learning outcomes will be given in writing at the beginning of each module. Examination dates for modules will be announced at by the Department, in line with the students-departments joint set up dates.

Article 170: An application may be made after failure to attend an examination (but within 7 days of it), and must additionally explain, with evidence, why it was not possible to make the application before the date of the examination. Applications later than this will be exceptional and must be made to the Senior Management.

Article 171: Where a student fails to attend an examination and has obtained authorised absence, he/she may request for a special exam to replace the missed exam.

Article 172: Where repeated applications for special assessments due to a failure to attend assessments are based on a chronic, on-going medical condition, they shall not normally be allowed. Instead, the Head of Department shall consult with the student to see what help the Institution can offer that will help to overcome the effect of the condition insofar as ability to study and deliver coursework is concerned.

TITLE 12: AWARDS

Article 173: Student may be awarded only one qualification following completion of a programme of study.

Article 174: Degrees bear obligatorily the signatures of the Founder and President of the University, the Vice Chancellor, the Academic Director and that of the recipient. The Diplomas and Certificate and Testimonials bear the signature of the Deputy Vice Chancellor Academics/ the recipient. Transcripts are signed by Director of Academic Affairs. The seal of the University must be put on Diplomas, Transcripts, Testimonials and Degrees.

Article 175: The allocated mention to the end cycle degree is cumulative.

Article 176: The credit and grade requirements for the award of degrees, diplomas and certificates shall be classified and published as follows (this applies also to any academic progress, if the student has no failure):

- From 80% and above: First Class (A);
- From 70% : Second Class, Upper Division (B);
- 60-69%: Second Class, Lower Division (C);
- From 50%: Pass (D)
- Under 50%: Fail.



Article 177: Any member of the Kigali Independent University ULK (Teaching Staff and Students) acknowledges having read and agreed to the text of the Kigali Independent University ULK Academic Regulations.

Article 178: The current regulations are susceptible to modification anytime circumstances related to the Kigali Independent University ULK development will oblige.

Done at Kigali, March 24, 2023

Prof. Dr Karangwa Chrysologue

Chairperson of ULK Governing Body

